

OUR PRESENCE IN ETHIOPIA

Over 10 years
in Ethiopia

Work presence in
all 9 Regions and
2 Administrative
Cities of Ethiopia

Over 105 million
lives touched

ISO 9001:2015,
CMMI® Level 3
and ISO 27001:2013
certified company



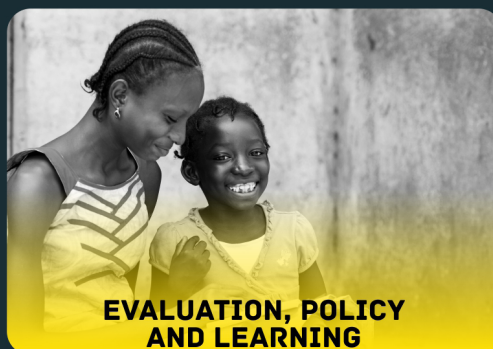
International experience across
106 countries in Africa, Asia,
Europe, Middle East

Over 40 projects covered

Over 30 Clients
served

Worked at Federal,
Zonal, Woreda,
Kebele and Got
(Household)
levels in Ethiopia

THEMATIC AREAS





Experience of
working across
35 out of 54
African countries



Africa





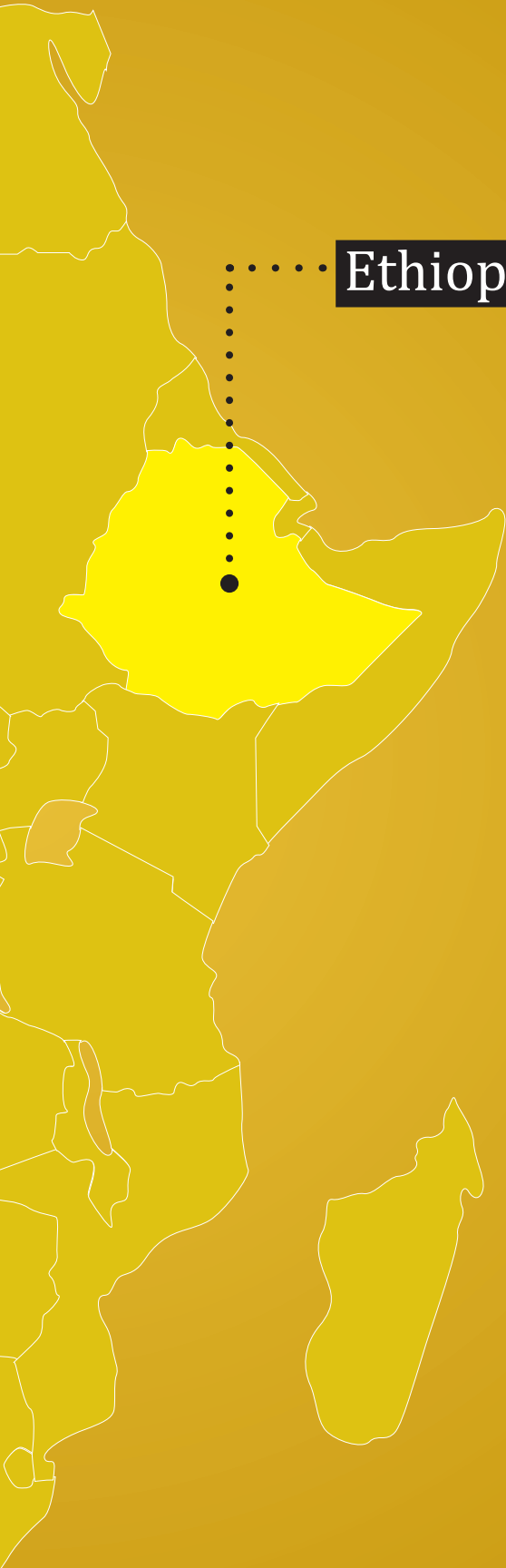
OUR STRENGTH

Strong International experience in implementing multi-disciplinary projects in more than 106 countries in Africa, Asia, Europe, Middle East etc.

ISO 9001:2015 certified entity. Appropriate quality assurance practices are ensured by the staff responsible for quality assurance including the proposed Team Leader, Project Director, Project Managers, Peer Reviewers and other Resource Pool experts.

A multi-disciplinary team with expertise in Health Nutrition and WASH, Education and Skills Development, Urban and Infrastructure Development, Private Sector Development, Environment and Climate Change, Social and Economic Empowerment, Governance, Grant, Fund Management etc.

Situated at the activity epicenter of Addis Ababa. IPE Global has a well-furnished infrastructure with more than 1,000 multi-disciplinary national and international consultants.



Ethiopia

Over 40 projects
implemented in
Ethiopia under
various sectors



HUMAN DEVELOPMENT

Coffey International UK (Donor DFID): Technical and Managerial support for strengthening the Monitoring and Evaluation (M&E) system of the One WaSH National Programme (OWNP) of Ethiopia, and for conducting an Impact Evaluation (2017-ongoing)

To provide technical and managerial support to the National WaSH Coordination Office (NWCOC) for strengthening and fully operationalising the WaSH M&E system.

To ensure the generation of reliable, timely and strategic information at all levels of administration for facilitating evidence-based decisions.

- Accountability of Water, Sanitation and Hygiene (WaSH) sector in Ethiopia by making the WaSH Monitoring & Evaluation system fully operational at all levels.
- Contribution to monitoring and evaluation of progress against specific WaSH related commitments set out in DFID's Operational Plan, as a part of DFID Ethiopia's wider Evaluation Strategy.

Ministry of Water, Irrigation and Electricity (MoWIE)/The World Bank: Situation Assessment Study and Preparation of Urban Wastewater Development plan (2018-ongoing)

To assess the wastewater management status of towns having population 50,000 and above in Ethiopia including the legal, organisational, capacity etc. aspects of the management (excluding Addis Ababa).

- Evaluation of urban wastewater management problem in each town and set priority criteria for towns to be entitled for wastewater management feasibility study, design and construction.
- Assessment of urban wastewater situation and preparation of guidelines to facilitate the implementation of wastewater management system in 28 large and medium size towns in total, in association with our partner YGRY Consulting Engineers PLC.



The World Bank: Sub-National Public Expenditure Review in Health (2019-2020)

To assess the utilisation of public health expenditure (both on and off-budget resources) at decentralised level.

To ensure the financing of the provision of health care services at each level of government administration.

- Analysis of trend, levels and composition of health spending at regional and Woreda level, both on and off-budget resources.
- Assessment of the efficiency of health spending, including allocative efficiency and technical efficiency on issues related to budget execution, financial management information systems in the health sector and productivity of health services at regional, Woreda and HF level.
- Assessment of the equity of public and external resources, including resource allocation patterns of block-grants and external funding at Regional and Woreda level.
- Recommendations to improve domestic resource mobilization, equity and efficiency of public & external expenditures, financial management systems and budget execution at lower level administration.

WHO and Resolve to Save Lives- An initiative of Vital Strategies: Hypertension Prevention and Control Program at Primary Health Care Level in Ethiopia (2019-2020)

To prevent Hypertension through screening, treatment, care and health education at point of care on service uptake and treatment adherence, as well as salt reduction campaigns at community and schools.

- Recruitment and orientation of one National Coordinator in the FMOH, and six Regional Coordinators in Regional Health Bureaus for Amhara, Dire Dawa, Oromia, Somali, SNNPR and Tigray.
- Support to Human Resource Management, Duty of Care and Conflict Resolution of all the seven staff members and the Coordinators in unison with other Government co-workers at Federal, Regional and Woreda Health Bureau level.

British Council: Study the Utilisation and Effectiveness of Educational Plasma TV in Ethiopian Secondary and Preparatory Schools (2018-2019)

To assess the practices of educational plasma instruction in the secondary and preparatory schools of Ethiopia.

- Identification of programme linkages across sectors and departments to find out opportunities for improvement and the challenges & constraints associated to its performance.

UNICEF: Malawi Early Childhood Development (ECD) Sector Analysis in Malawi (2018-2019)

To conduct a sectoral diagnosis of the ECD in Malawi including an analytical appraisal of the ECD service provision at the national and sub-national levels in terms of relevance, effectiveness, efficiency and impact of the services.

- Assessment of the national ECD context to understand the political, institutional and financial arrangements for the sector including information management for planning.
- Analysis of the levels of access, equity and use of ECD services.
- Understanding of the status of children in terms of physical, social and emotional, language, literacy and communication, cognitive, spiritual and moral development.
- Examination of the quality and efficiency of ECD service delivery.

The World Bank: School Mapping and Analysis (2018-2019)

To ensure the effectiveness of the education system in the country to improve equity and quality of education.

To increase the efficiency and effectiveness of resources allocated for education by ensuring that future school construction takes into account the demand for schools, the existing supply of schools, the density of population, and socio-economic situation of the area.

To decrease drop-outs in primary schools due to the absence of secondary schools in nearby areas.

To improve enrolment rate of secondary education by identifying areas with absence or shortage of schools.

To improve allocation of domestic resources to achieve pro-poor human development impacts especially in poor vulnerable areas.

- Determination of where, when, and what type of schools is to be constructed by the Federal Ministry of Education, Regional Education Bureaus, Zonal and Woreda Education offices.
- Development of school maps in Ethiopia and determination of school construction and distribution in Ethiopia, wherein the mapping exercise contributed to Ethiopian Government's strategic goals.

BMGF funded technically led by Options Consultancy Services Limited: Support to E4A-MamaYe EmONC Dissemination and Communication Material Development (2017-2018)

To provide technical, logistical and management support to the dissemination of the findings and recommendations of the EmONC Assessment with support of E4A-MamaYe team of Options Consultancy Services, based in London.

- Planning and dissemination of events including National EmONC Assessment launch event, Regional launches and data communications planning workshops.
- Support to the design of communications materials along with E4A's Communications and Advocacy Specialist. This project was implemented in close coordination with the Ministry of Health, Government of Ethiopia.

British Council: Organisational Capacity Assessment of Oromia Regional Education Bureau (2017)

To identify the existing gaps in leadership, planning, delivery, monitoring and evaluation of programmes related to general education (both primary and secondary) within Oromia education system at Regional, Zonal and Woreda levels.

- Designing of an intervention plan to address capacity gaps to upskill Education Bureau team at all levels in primary and secondary education system of Oromia, the largest region of Ethiopia in population.

British Council: Capacity Assessment of Primary and Secondary School Principals and Supervisors on Classroom Assessment and Active Learning in SNNPR (2017)

To assess the existing capacity of school leaders (principals and supervisors) and generate baseline data, both qualitative and quantitative, as benchmarks for future interventions based on active learning.

- Understanding support provided by school principals and supervisors to teachers for classroom assessment and active learning in Southern Nations, Nationalities and Peoples' Region (SNNPR), one of the nine Regional states of Ethiopia.



IPE Global Limited successfully completed two assignment with Quality Education Support Program (QESSP), British Council; the first one Capacity Assessment of Primary and Secondary School Principals and Supervisors on Classroom Assessment and Active Learning in SNNPR and Organisational Capacity Assessment of Oromia Regional Education Bureau which both regional education bureaus approved the produced reports during validation workshops.

For these assignments IPE Global mobilised an excellent team of Ethiopian experts who successfully accomplished the assignment with high quality deliverables within the given time frame from March 2015 to April 2017. I am confident to recommend IPE Global for similar consultancy works in education as we found that they are a committed team to work with.

- Yalew Desta, Director of Operations, QESSP, British Council



AIR/USAID: India Exposure visit for the Education Sector (2017)

To study the education system in India related to pre-primary and primary education, teacher learning, mid-day meal programme, text book development and learning assessments etc.

- Support to the exposure visit to an 18-member delegation from Ministry of Education (MoE), USAID and American Institutes for Research (AIR) to observe good practices in the field of primary education in India under USAID funded and AIR implemented 'Reading for Ethiopia's Achievement Developed' (READ) M & E programme.
- Managed the entire technical and logistical planning and implementation of the visit.

DFID: Ethiopia Safe Space Programme (ESSP) (2016-2017)

To support adolescent girls aged 11-14 years and equip them with personal, social, health, safety, education and financial outcomes - build their confidence, agency, skills and knowledge as they progress through adolescence. The development was led by Federal Ministry of Health (FMoH) with the support of DFID.

- Completion of Phase 1 in two Regions of Amhara and Oromia to test the model, curricula and operating model of ESSP. Implementation of the pilot phase of ESSP along with Pathfinder International Ethiopia.
- Undertaking of the co-design of the programme employing a participatory and consultative approach involving multiple stakeholders, and development of the implementation plan for a nationwide programme.
- Drawing of Sustainable scale-up plan, including any required capacity building, whereby implementation of the scale up (Phase 2 onwards) wholly led and managed by the Ministry of Health.



UNICEF, Ethiopia: Baseline Assessment of EU-SHARE Project in Amhara, Oromia and SNNPR (2016-2017)

To address the causes of vulnerability and enhance capacities to better manage future uncertainty and change in Ethiopia.

To contribute to improved nutritional status of adolescent girls, pregnant and lactating women and children under five, through SHARE project.

- Assistance to Ethiopia and its communities to recover after droughts and build up their ability to cope with future droughts. This meant a more holistic approaches through a combination of humanitarian and development efforts and greater coherence across the sectors.
- Addressing of gaps in implementation of the National Nutrition Programme (NNP) as well as strengthening of nutrition outcomes for major health, food security and livelihood programme.
- Completion of a baseline study and establishment of benchmarks to be tracked over the period of implementation.

BMGF funded technically led by Options Consultancy Services Limited: Data Collection and Data Entry Consultancy in support of an Evaluation of the E4A Ethiopia Programme (2017)

To capture information to an extent that Maternal Death Surveillance and Response (MDSR) data could be used in decision-making on maternal and neonatal health at various levels in the health system.

- Expansion of the reach of E4A's work in three of its focus countries namely Ethiopia, Malawi and Nigeria for further development of its strategic engagement with Regional and global level partners.
- Information gathering to help E4A determine progress against its aims and objectives for a key E4A outcome
- Support to Options in collecting and encoding data at Federal and Regional levels in Amhara, Oromia, SNNPR and Tigray to generate evidence for E4A programme.

Evidence for Action (E4A) acts as a catalyst for action, using evidence strategically to generate political commitment, strengthen accountability and improve planning and decision making for maternal and newborn outcomes at sub-national and national levels

UNICEF/Ministry of Education, Government of Ethiopia: Development of a Sector-Wide, Multi-Year Action Plan to accompany the Education Sector Development Plan V (2015/16 - 2019/20) for Ethiopia (2016)

To ensure appropriate contextualisation and relevance across all nine Regions and two Administrative cities. The team worked closely with the Ministry of Education (MoE) to ensure engagement of stakeholders from Civil societies, Regional Education Bureaus, Universities, Technical and Vocational Education and Training (TVET) agencies and development partners.

- Facilitation to the systematic translation of ESDP V's strategic objectives into an implementation plan, with a focus on the budget of each of the activities and the MYAP.
- Implementation guidance of ESDP V and strengthening of linkages between the strategic document and activities prioritised at all levels of the education system in Ethiopia and provided further breakdowns and details about the budget across five years.
- Ensured validation of the MYAP, production of supporting documents on the unit costs of the MYAP and conduction of amendments and improvements.

DFID: Ethiopia-Kudumbashree State Poverty Eradication Mission of Kerala under Knowledge Partnership Programme (KPP) (2012-2016)

To build robust evidence from India and find ways to utilise the identified models and evidence to improve development programming in other developing countries.

- Study adaptable models and solutions from India into Ethiopia with the combined efforts of Government of Ethiopia (Ministry of Women & Children Affairs) and Government of Kerala, India.
- Assessment of feasibility for the adaptation of Kudumbashree model in Ethiopia by the representatives from Kudumbashree, DFID India and IPE Global.
- Delivery of technical support for programme design and plan formulation, on-site handholding for institutional capacity building through experienced mentors, and professional support for system design.

*Kudumbashree is a women-oriented, community-based **State Poverty Eradication Mission of Kerala Government (India)** with an objective to eradicate absolute poverty by facilitating organisation of the poor for combining self-help with demand-led convergence of available services and resources to tackle the multiple dimensions and manifestations of poverty, holistically. It aims towards achieving women empowerment, social empowerment and economic empowerment*

UNICEF: Design and Development of Stories and Illustrations for the Accelerated School Readiness (ASR) Programme in Ethiopia (2015)

Supported UNICEF and Ministry of Education in developing specific type of teaching, learning and supplementary materials for children and teachers for Accelerated School Readiness (ASR) programme.

- Ensured that children's minimum standard of school readiness requirement particularly building pre-mathematical skills such as basic understanding of numbers, colours and pre-language skills-listening, expressing, recognizing sounds. The material also expanded children's attention, social skills and build their self-confidence in their abilities.

Accelerated School Readiness (ASR) programme is an accelerated 150-hour pre-literacy and pre-numeracy programme for children entering Grade 1 who have not attended pre-school. It is offered through local schools using existing infrastructure and teachers



IPE Global mobilised an excellent team of Ethiopian experts who successfully accomplished the assignment with high quality deliverables within the given time frame.

- Dorothy Aanyu Angura, Education Specialist and Team Leader for Quality Education and ECD, UNICEF Ethiopia Country Office









OUR STRENGTH

Experience of working with:

- Government of Ethiopia such as Ministry of Health, Ministry of Women and Children Affairs, Ministry of Civil Service, Ministry of Finance, Ministry of Urban Development & Housing, Ministry of Education, Ministry of Labour and Social Affairs etc.
- Development Partners in Ethiopia such as the World Bank, AfDB, DFID, USAID, European Union, UNICEF, UNFPA, UNDP, JICA, BMGF etc. on various projects.
- Federal and Regional Governments in Ethiopia

Signed MoUs with premier research organisations in Ethiopia such as Organisation for Social Science Research in Eastern and Southern Africa (OSSREA), The Institute of Educational Research (IER), Addis Ababa University and Ethiopian Institute of Architecture, Building and Construction (EiABC).



**EVALUATION,
POLICY AND
LEARNING**

DFID: Evaluation and Analysis of Tax Transformation (2019-2024)

To deploy the funds under the five-year, £35m technical assistance (TA) programme for the establishment of two fully staffed delivery units- a Tax Transformation Office (TTO) in the Ethiopian Customs and Revenue Authority (ERCA) and a Tax Delivery Unit (PMDU) between ERCA and the Ministry of Finance and Economic Cooperation (MoFEC).

To utilise the remaining funds on international tax expertise (including long term HMRC support) channeled through the TTO.

- Delivery of additional annual tax revenues of at least 8.9 b ETB (£295 million); reduced tax compliance costs by programme end; and improved certainty and fairness for the private sector.
- Support by EATT to tax transformation activities with specialised evaluation and analysis support as well as provide a means of independent quality assurance.

DFID: Ethiopia Portfolio Assurance Programme (2018-2021)

To continue identifying, understanding, addressing and managing of the major governance, management and financial risks at programme level.

- Intensification of the EPAP(I)'s objectives as a successor to the original Ethiopia Portfolio Assurance Programme.

Ethiopia Portfolio Assurance Programme is one of DFID's largest programme portfolios.

JICA: Reviewing Productivity Enhancing Measures Adopted in Ethiopia: Kaizen, Benchmarking and Twinning (2017)

To clarify, design and implement Quality, Productivity and Competitiveness (QPC) policies- one of the six main industrial pillars of Ethiopia's current five-year development plan 'Growth and Transformation Plan II (2015-2020)' in Ethiopia.

- Review of past policy measures through Productivity Enhancing actions adopted in Ethiopia mainly Kaizen, Benchmarking and Twinning.
- Designing and implementation of the study within strict deadlines.

UNDP: Consultancy Service to Conduct a Baseline Survey and Subsequently Develop Institutional and Coordination Frameworks for Social Protection Systems in Ethiopia (2015-2016)

To strengthen the social protection mechanisms in Ethiopia with the support of Ministry of Labour and Social Affairs (MoLSA).

- Execution of a baseline survey aimed at assessing and strengthening of 'Institutional and Coordination Frameworks for Social Protection in Ethiopia'.
- Investigation of the issues from the point of National Social Protection Policy and the Social Protection Strategy.
- Identification of appropriate institutional set ups and coordination options for subsequent interventions with the help of the baseline survey.

DFID: Monitoring and Evaluation of Peace and Development Program (PDP) in Somali Region (2014-2016)

To improve life chances for targeted groups and reduce poverty and levels of exclusion for vulnerable groups in target districts of the Somali Region.

To improve access to basic social services, economic livelihoods and justice.

- Contribution of Four individual components and a Strategic Fund to the programme outcomes and impact, as well as an independent monitoring and evaluation component funded by DFID.
- Support to COFFEY as a consortium member to undertake a theory-based impact evaluation.

UNICEF: Costing and Feasibility Analysis of Pilot Social Cash Transfer in SNNPR and Oromia (2014)

To build a national evidence base on the potential positive impact of social transfers.

To quell the Ethiopian Government's concerns regarding the cost (financing), affordability, sustainability, and returns to investment of the proposed SCT pilot in Oromia and SNNPR

- Implementation of SCT pilot in Oromia and SNNPR through an ex-ante cost analysis.



Ministry of Civil Services/The World Bank: Public Sector Capacity Building Program (PSCAP) - Support Project Implementation Completion and Result Based Report (2013)

To focus on institutional strengthening and capacity building of the civil service and Government departments.

- Review of the level of achievement for key performance indicators and intermediate outputs across sub-programme under PSCAP.
- Assessment of the contributions to the attainment of the PSCAP overall objectives i.e. assessing the quality, relevance, access to service and benefits to the beneficiaries at all the levels of PSCAP.
- Assessment of the extent to which the programme development objectives were met.
- In-depth analysis of the effectiveness of programme implementation.

The World Bank: Evaluation of Pilot Local Investment Grant (LIG) Project in Ethiopia under the Protection of Basic Services II (2011)

To boost quality and quantity of capital investments at Woreda level in 100 Woredas across five Regions in the country between 2008 and 2011.

- Distribution of discretionary funds to Woredas as Specific Purpose Grant (SPG) for undertaking capital investments to improve basic services in water and sanitation, health, education, and rural roads.
- Evaluation of the pilot project using the OECD DAC criteria, action to document lessons learnt and provide recommendations for scaling-up to national level.
- Understanding of the constraints and requirements of capacities and tools required to enhance and ensure quantity and quality of capital investments at decentralised levels.

The World Bank: Evaluation and Design of the Social Accountability Component of the Protection of Basic Services (PBS) Project in Ethiopia (2010)

To evaluate the Pilot Social Accountability Project implemented under the Protection of Basic Services.

- Extension awarded for designing a scaled-up Social Accountability Program for the Protection of Basic Public Services on the basis of the findings and lessons learned during the evaluation



IPE Global had mobilised an excellent team consisting of international and Ethiopian expertise for this assignment. It was a pleasure working with IPE Global's consultant team and we look forward to new opportunities to collaborate with IPE Global.

- Per Egil Wam, Team Leader, PBS Social Accountability, The World Bank, Addis Ababa, Ethiopia.





**INCLUSIVE
GROWTH AND
RESILIENCE**

AfDB: Market Assessment for the Ethiopia Off-Grid Credit Facility (2019- ongoing)

To achieve Ethiopia's development vision of transformative growth and widely shared prosperity with adequate, affordable, and reliable electricity access to all, and to attain middle-income country status, rural and urban electricity access by 2025.

To undertake a comprehensive assessment of the Ethiopian off-grid renewable energy solutions market, including assessment of private sector enterprise, cooperatives and MFIs active in the sector.

- Carbon neutral transition with the articulation in Nationally Determined Contributions to limit its net greenhouse gas (GHG) emissions by 64 percent by 2030.
- Designing and implementation of the study to assess Ethiopian off-grid renewable energy solutions, MFIs, energy products market environment, policy regulations, key drivers and challenges in Ethiopia along with delivering certain other specific objectives as per the client's need.

Ministry of Urban Development and Housing: Web-enabled GIS based Property Tax System (2016-2020)

To improve the prevalent property tax system in the country through enhanced system efficiency, transparency, public dissemination of property tax information, provisioning of web-based property tax services to the general public, efficient property tax Decision Support System (DSS) to facilitate geo-spatially aware, in-time decision making etc.

- Designing a 'Web-enabled GIS based Property Tax System for Ethiopia', in consortium with SPARC, India.
- Performing Property Market Study Processing Property Assessment, Property Valuation, Property Taxation, Report Generation as well as Management of Demand Valuation such as Court Cases, Mortgages etc.
- Implementation of the study in the MUDH and three pilot cities - Bahir Dar, Mekelle and Dire Dawa.



Options Consultancy Services Limited: Host Agency for The Girl Generation Programme in Ethiopia (2017-2019)

To promote and use social change communication in catalysing communities and individuals – to influence a change in the social norms that underpin the practice of FGM.

- TGG support to national communications and advocacy campaigns in ten focal countries in Africa (Burkina Faso, Egypt, Ethiopia, The Gambia, Kenya, Mali, Nigeria, Senegal, Somaliland and Sudan) to drive social and behavioural change.
- Support to the implementation and management of TGG in the country.

The Girl Generation (TGG) is a social change communications initiative, providing a global platform for galvanising, catalysing and amplifying the Africa-led movement to end Female Genital Mutilation (FGM)

SouthSouthNorth/The International Climate Initiative (IKI) Mobilising Investment for NDC Implementation - Understanding the Ethiopian Regulatory Environment in Relation to Mini-Grids (2018-2019)

To support the mobilisation of capital (specifically private sector capital) for the implementation of NDCs and thereby assist countries in achieving their low emission, climate resilient development goals.

To identify the capacity, regulatory and or other constraints within the Ethiopian Electric Authority (EEA); the Ethiopian Electric Utility (EEU) and other relevant players that are critical to mobilise investment in to the mini-grid sector.

To map and understand the state of play of the regulatory environment in relation to private sector investment in the mini-grid sector in Ethiopia.

To provide initial insight into factors that are required to develop different mini grid financial models to test various business models to ensure the viability of mini grids for the investors and financiers in Ethiopia and abroad.

- Scoping study by SSN in Ethiopia on the various sectors to identify priority sector and sub-sector opportunities, which hold the greatest potential in mobilizing private investment while aligning with the Ethiopian NDC.
- Building of scope on the internal scoping report which identified mini-grid energy as the priority sub-sector for mobilizing private investment for NDC implementation.

FHI 360/USAID: MoLSA and MoWCA Social Service Systems assessment in Amhara, Oromia, SNNP, Tigray, Addis Ababa and Dire Dawa (under USAID Caring for Vulnerable Children Programme) (2018-2019)

To establish the gaps and identify key areas of focus for developing and supporting a skilled, knowledgeable and professional social service workforce to facilitate delivery of high quality services for OVC.

To evaluate current management information systems for OVC and examine availability and utilisation of good information for planning and managing quality of care and support services for OVC at all levels.

To identify the gaps and key areas of focus for strengthening mechanisms and processes for planning, coordination and service referrals among clinical and social welfare service providers in provision of comprehensive and quality services to vulnerable children and their families.

- Proposal building for a unified coherent strategic framework which clarifies the goals and objectives, scope, strategies and major activities for strengthening capacity of Government and community structures, and facilitate high quality services for vulnerable children and their caregivers in Ethiopia.



I am confident to recommend IPE Global Limited for C4D/SBCC related consultancy due to its strong understanding and strategic evidence based approach to C4D/SBCC programming.

- *Mr. Elnur Aliyev, Communication for Development (C4D) Specialist*



DFID: Sources of Growth for Lowland Peripheries in Ethiopia (2018-2019)

To understand the growth trajectories in the lowland peripheries in terms of job opportunities/incomes/livelihoods and threats (e.g. to existing livelihoods) and proposed how growth could be supported and made more inclusive in Ethiopia.

- Comprehension of the economic and livelihood changes in lowland regions and what this meant for the poor and vulnerable, who benefited and who did not and why.
- Understanding identification for more inclusive growth in the lowland peripheries covering lowlands in Somali, Afar, SNNPR, Oromia, Gambella and Benishangul-Gumuz regions.

IGAD Secretariat/African Development Bank (AfDB) in Djibouti, Eritrea, Ethiopia, Kenya, Somalia, South Sudan, Sudan, Uganda (2018-2019)

To devise a regional infrastructure masterplan for the four sectors of transport, energy, water and ICT effective in;

1. Promoting integration across the IGAD region;
2. Facilitating intra-regional trade, and the flow of goods, services and people across borders of the region;
3. Supporting regional economic growth that is inclusive, resilient and sustainable.

- Identification of specific projects and policy-type initiatives (embodied in an Action Plan) that allowed IGAD member states to achieve the objective.
- Identification of projects and initiatives by the IRIMP study, focusing on feasibility of the development agenda of the IGAD member states that are 'bankable' and characterised by a high propensity to attract private sector resources.

UNICEF Malawi: National study on Behavior and Social Change Communication Capacity Assessment (2017-2018)

To promote positive care practices, create demand for services and change social attitudes through planning and implementation of effective community led social change programme at individual, community, organisational and institutional levels.

- National study on behaviour and social change communication capacity assessment in Malawi to understand gaps in capacity of UNICEF partners to deliver expected results.
- Comprehensive stakeholders' analysis of behaviour and social change communication capacity in child survival, protection, development and participation in Malawi.
- Designing and implementation of the study comprising quantitative and qualitative field work based on representative sampling of partners in Government, NGOs, media, and academia in Malawi.



Ministry of Industry/The World Bank: Detailed Design, Tender Document Preparation, Contract Administration and Construction Supervision of the Bole-Lemi Phase II and Kilinto Industrial Zones (2015 - 2018)

To prepare a detailed engineering design of different cost efficient on-site and off-site infrastructure, including serviced land, factory sheds, commercial, administrative and social services buildings, as well as Bills of Quantities (BOQ), cost estimates, specifications, drawings, bid documents, and contract documents for the Industrial parks of Bole Lemi Phase II and Kilinto.

- Supervision and contract administration of the constructions of on-site and off-site infrastructure work to ensure optimum quality of construction works and contract administration of the construction works.

UNICEF/UNFPA (Joint Programme): Design and Manage the Inception Phase of the Roadmap to Realise the London Girls' Summit Commitment to End Child Marriage and FGM/C by 2025 (2015-17)

To develop a road map for the realisation of the London Summit commitments made by the Government of Ethiopia to end child marriage and FGM/C by 2025.

- Development of shared direction among stakeholders at both national and regional levels in collaboration with the Government of Ethiopia, UNICEF, UNFPA and member institutions of the National Coordination Mechanism.
- Defining the roadmap to strategise the support of development actors as well as to create a space for the contribution of various actors.



CDKN: Climate Compatible Urban Industrial project development and investment plan in Ethiopia (2017)

To support green urban-industrial development in Ethiopia, with additional focus on the extent to which climate and private finance can support investments of bankable and transformative urban-industrial projects.

- Guidance through a process of local data collection and stakeholder engagement.
- Identification of broad opportunities and challenges to support climate compatible and resilient growth through the integration of the two priority industrial parks.
- Identification of a ranked list of catalytic projects for climate compatible, green economic growth along the Kombolcha-Mekelle Industrial Corridor.
- Conduction of pre-feasibility assessment of the technical and economic viability thus informing the financing and implementation strategies for the Government of Ethiopia.

European Union (EU): Sector Study, Identification and Formulation of a Green Sector Reform Contract (SRC) in Ethiopia (2016-2017)

To provide decision makers in the European Union and the Government of Ethiopia (NAO/MoFEC and MEFCC) with sufficient information and analysis to develop a new budget support programme for the green sector.

- Support to Agreco (Lead firm) in conducting 'Sector study, Programme identification and Programme formulation under this project.

Since 2011, the European Union has been contributing to the implementation of Ethiopia's climate change initiatives, specifically to Climate Resilient Green Economy (CRGE) initiative, through project/ programme support to forest and biodiversity conservation, sustainable land management, and resilience building

UNICEF: Complete Design for the Kule & Tierkidi Refugee Camps Piped Water Supply Project in Gambella (2014-2015)

To carry out a detailed design for piped water supply to ensure full access to clean and safe potable water for the Kule and Tierkidi refugee camps housing refugees from South Sudan roughly catering for a population of 160,000.

- Designing of a distribution network, and defining of Type and Number of water points resulting in the client hiring contractors to build the distribution system.
- Collaboration with UNICEF, UNHCR, IRC, World Vision and other agencies in delivering the assignment.

Ministry of Urban Development/The World Bank: Urban Local Government Development Project (ULGDP) - Implementation Completion Report (End of the Programme Evaluation) (2014-15)

To improve the institutional capacities of the Urban Local Governments in meeting their infrastructure requirements through discretionary funds as Specific Purpose Grants (Off-budget Performance Grants).

- Fulfilment of infrastructure requirements for basic services in towns and cities across Ethiopia while empowering the local Governments to undertake capital investments and own resource mobilisation.
- Evaluation of the programme in 19 cities using the OECD DAC criteria and provided lessons learned and recommendations for up-scaling the programme to 26 New Cities across Ethiopia as part of the next phase of the programme - ULGDP II.

MoFED/The World Bank: The Study of the Grievance Hearing and Redressal System at Federal, Regional and Local Levels in Ethiopia (2014-2015)

To assess the procedures as well as the capacity of the existing grievance hearing and redress mechanisms at Federal, Regional and Sub-regional levels in Ethiopia.

- Discernment of recommendations for the augmentation of the capacity gaps to bring Ethiopia's grievance hearing and redressal mechanisms in line with reasonably acceptable international best practices.



The World Bank: Process Evaluation of Promoting Basic Services Phase 3 (PBS 3) Programme in Ethiopia (2015)

To provide an independent assessment of the performance of 'Promoting Basic Services 3 (PBS 3)' programme including identification of strengths and weaknesses.

- Interaction between policy and operational effectiveness and the generated information which was considered important to:
 1. Provide feedback to enhance ongoing program implementation;
 2. Enhance program accountability;
 3. Inform decision making amongst Government and development partners in future programme design and resource allocation.

UN-DRS & Ministry of Federal Affairs Joint Partnership: Review of Legal and Regulatory Framework for Decentralisation in Developing Regional States of Gambella and Benishangul Gumuz (2013)

To review the legal and regulatory framework for decentralisation in the two developing Regional states of Gambella and Benishangul Gumuz.

- Context analysis of the legal and regulatory framework, review of political and fiscal decentralisation
- Contribution to comprehensive understanding on specific parameters of the inter-governmental administrative and fiscal system, including institutional details of local Government structures, procedures and accountabilities.

The World Bank/MoFED: Conducting an Assessment and Produce Institutionalised Training Strategic Action Plan for Federal and Regional Public Finance Management (2012)

To assess in detail the Federal and Regional Government's institutional capacity.

- Identification of the strengths and weaknesses, and preparation of institutionalised training strategic action plans.
- Execution of the plan in nine regions and two city administrations including the MoFED and Federal sector offices.





OUR GLOBAL FOOTPRINT

An international development consultancy firm in South Asia, IPE Global provides expert technical assistance in Education & Skills Development to International Non-governmental organisations.

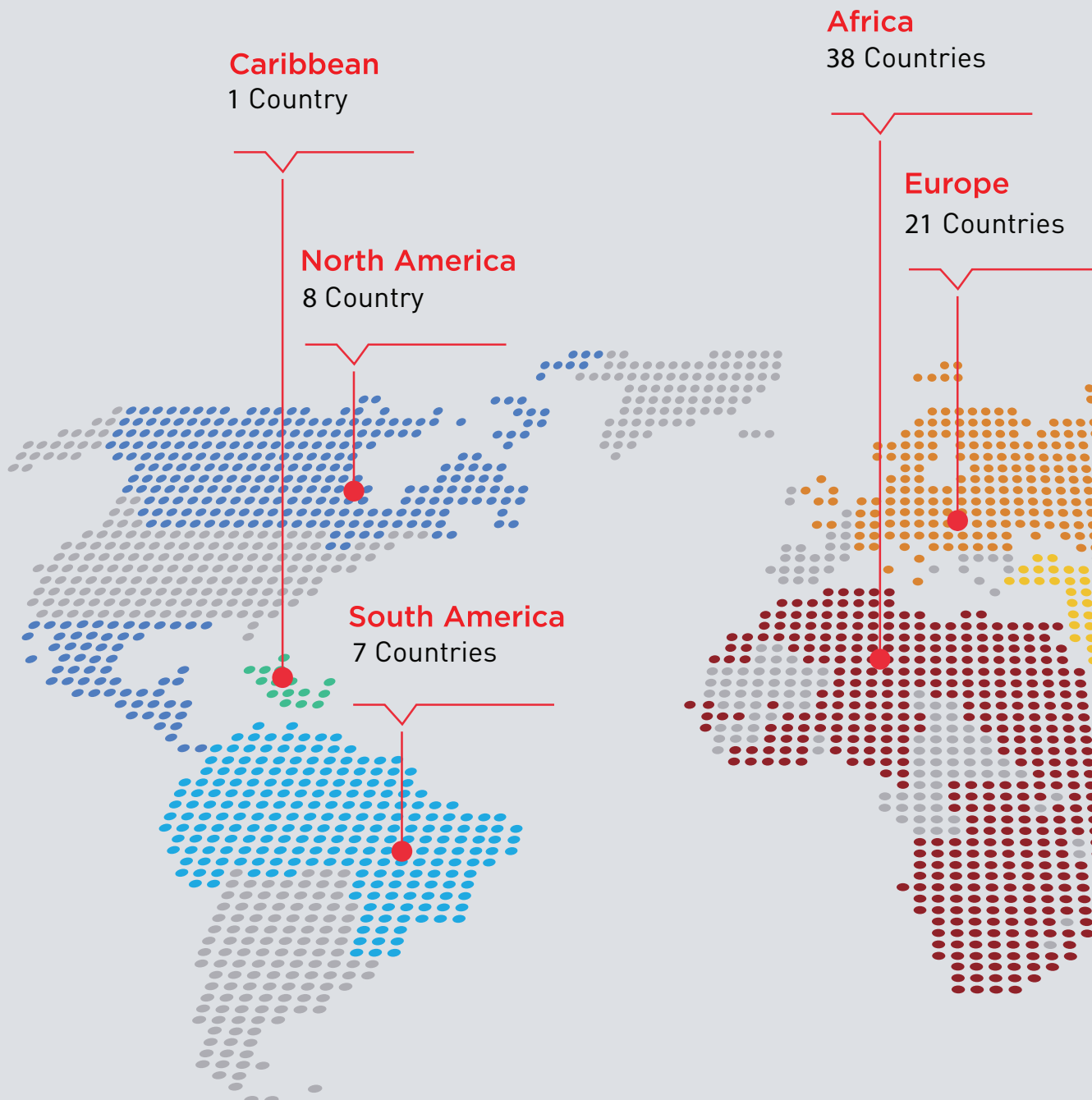
Headquartered in New Delhi, India with seven international offices in Bangladesh, Ethiopia, Kenya, Myanmar, Nepal, Pakistan and Sri Lanka, IPE Global provides integrated, innovative and high-quality consulting services across several sectors and practice areas. These include Education & Skills Development to name a few.



100+
Countries



350 Million+
People Reached



in developing countries to multilateral & bilateral agencies, Philanthropic organisations, National Governments

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se include Health, Nutrition & WASH, Social Economic Empowerment, Urban & Infrastructure Growth and,



900+
Projects Delivered



1100+
Staff

Middle East

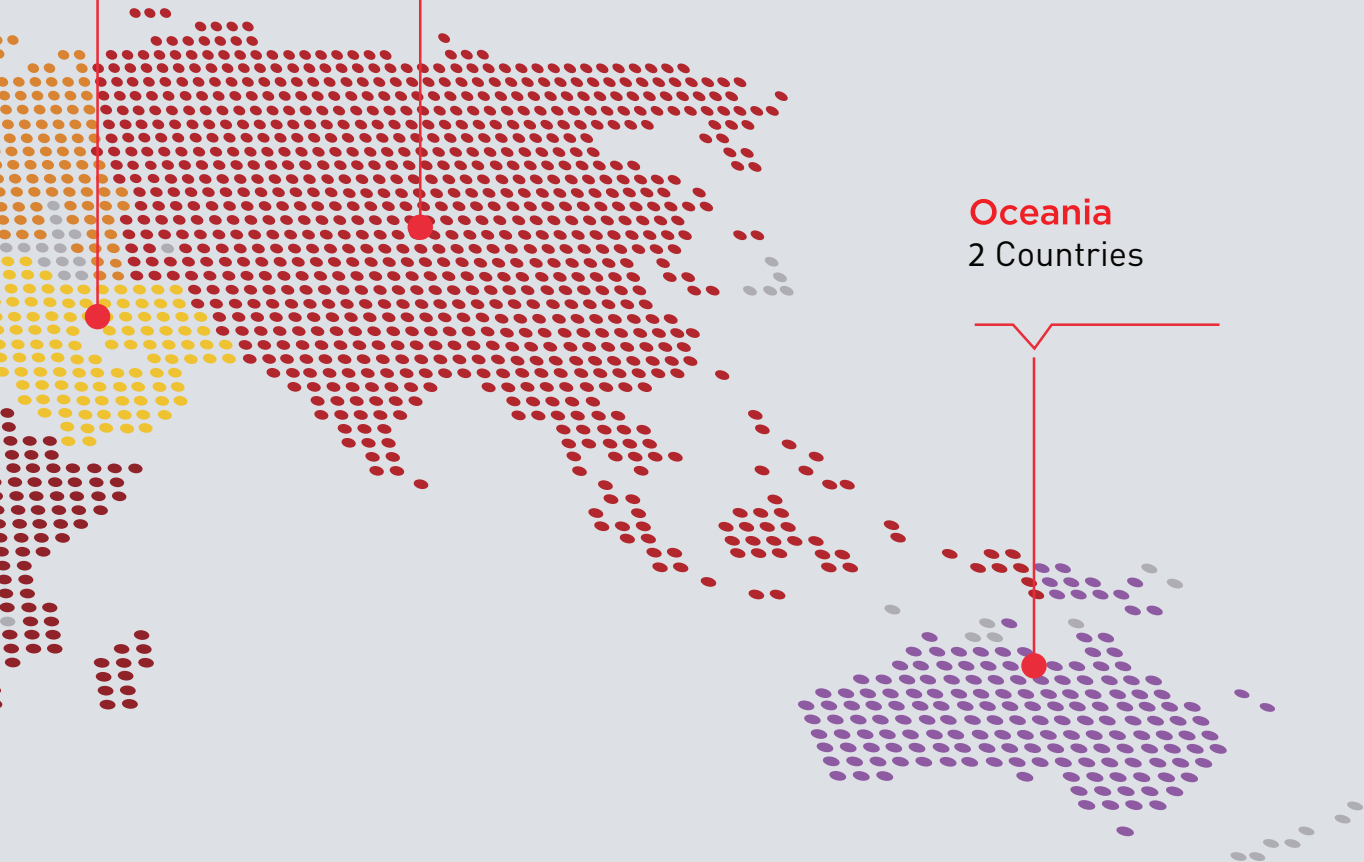
14 Countries

Asia

24 Countries

Oceania

2 Countries





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